



Shareholder Committee for the Dorset Centre of Excellence (DCOE)

Date: Monday, 9 March 2026
Time: 10.00 am
Venue: Meeting Room 1, County Hall, Dorchester, DT1 1XJ

Members (Quorum: 3)

Cllrs Nick Ireland (Chair), Richard Biggs (Vice-Chair), Ryan Hope, Clare Sutton and Gill Taylor

Chief Executive: Catherine Howe, County Hall, Dorchester, Dorset DT1 1XJ

For more information about this agenda please contact Democratic & Governance Services
Meeting Contact lindsey.watson@dorsetcouncil.gov.uk

Members of the public are welcome to attend this meeting, apart from any items listed in the exempt part of this agenda. If you would like to attend this meeting and have any specific requirements, please contact the Democratic Services Officer named above.

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Agenda

Item		Pages
1.	APOLOGIES To receive any apologies for absence.	
2.	MINUTES To confirm the minutes of the meeting held on 1 December 2025.	5 - 8
3.	DECLARATIONS OF INTEREST To disclose any pecuniary, other registrable or non-registrable interest as set out in the adopted Code of Conduct. In making their disclosure councillors are asked to state the agenda item, the nature of the interest and any action they propose to take as part of their declaration.	

If required, further advice should be sought from the Monitoring Officer in advance of the meeting.

4. PUBLIC PARTICIPATION

Representatives of town or parish councils and members of the public who live, work, or represent an organisation within the Dorset Council area are welcome to submit either 1 question or 1 statement for each meeting. You are welcome to attend the meeting in person or via MS Teams to read out your question and to receive the response. If you submit a statement for the committee this will be circulated to all members of the committee in advance of the meeting as a supplement to the agenda and appended to the minutes for the formal record but will not be read out at the meeting. **The first 8 questions and the first 8 statements received from members of the public or organisations for each meeting will be accepted on a first come first served basis in accordance with the deadline set out below.**

Further information read [Public Participation - Dorset Council](#)

All submissions must be emailed in full to lindsey.watson@dorsetcouncil.gov.uk by 8.30am on 4 March 2026.

When submitting your question or statement please note that:

- You can submit 1 question or 1 statement.
- a question may include a short pre-amble to set the context.
- It must be a single question and any sub-divided questions will not be permitted.
- Each question will consist of no more than 450 words, and you will be given up to 3 minutes to present your question.
- when submitting a question please indicate who the question is for (e.g., the name of the committee or Portfolio Holder)
- Include your name, address, and contact details. Only your name will be published but we may need your other details to contact you about your question or statement in advance of the meeting.
- questions and statements received in line with the council's rules for public participation will be published as a supplement to the agenda.
- all questions, statements and responses will be published in full within the minutes of the meeting.

5. COUNCILLOR QUESTIONS

To receive questions submitted by councillors.

Councillors can submit up to two valid questions at each meeting and sub divided questions count towards this total. Questions and statements received will be published as a supplement to the agenda and all questions, statements and responses will be published in full within the minutes of the meeting.

The submissions must be emailed in full to
lindsey.watson@dorsetcouncil.gov.uk by 8.30am on 4 March 2026.

[Dorset Council Constitution](#) – Procedure Rule 13

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|------------|--|----------------|
| 6. | FORWARD PLAN | 9 - 14 |
| | To consider the Forward Plan. | |
| 7. | DORSET COUNCIL COMMISSIONER'S REPORT | 15 - 18 |
| | To consider a report of the Head of Service – Health, Education and SEND Commissioning. | |
| 8. | DCOE - REPORT OF THE CHAIR OF THE BOARD | 19 - 22 |
| | To consider a report of the Chair of the Board. | |
| 9. | URGENT ITEMS | |
| | To consider any items of business which the Chair has had prior notification and considers to be urgent pursuant to section 100B (4) (b) of the Local Government Act 1972. The reason for the urgency shall be recorded in the minutes. | |
| 10. | EXEMPT BUSINESS | |
| | To move the exclusion of the press and the public for the following item in view of the likely disclosure of exempt information within the meaning of paragraph x of schedule 12 A to the Local Government Act 1972 (as amended). The public and the press will be asked to leave the meeting whilst the item of business is considered. | |

There are no exempt items scheduled for this meeting.

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SHAREHOLDER COMMITTEE FOR THE DORSET CENTRE OF EXCELLENCE (DCOE)

MINUTES OF MEETING HELD ON MONDAY 1 DECEMBER 2025

Present: Cllrs Nick Ireland (Chair), Richard Biggs (Vice-Chair), Clare Sutton and Gill Taylor

Present remotely: Cllrs Ryan Hope

Apologies: None

Officers and others present (for all or part of the meeting):

Ross Bowell (Head of Service - Health, Education & SEND Commissioning), Ian Comfort (Chair of the Dorset Centre of Excellence Board), Paul Dempsey (Executive Director of People - Children), Grace Evans (Head of Legal Services and Deputy Monitoring Officer), Jen Furnell (Corporate Director for Education and Learning), Andy Holder (Managing Director), Stuart Jones (Board Member), Lesley Mellor (Board Member), Frances Nicholson (Board Member) and Lindsey Watson (Senior Democratic and Governance Officer)

20. Minutes

The minutes of the meeting held on 15 September 2025 were confirmed as a correct record and signed by the Chair.

21. Declarations of Interest

There were no declarations of interest.

22. Public Participation

There were no questions or statements from members of the public or local organisations.

23. Councillor Questions

There were no questions from councillors.

24. Forward Plan

The Forward Plan was noted.

25. **Dorset Council Commissioner's Report**

The Shareholder Committee received a report of the Head of Service – Health, Education and SEND Commissioning, which provided an overview of the position in relation to delivery by the Dorset Centre of Excellence (DCoE) against the commissioning agreement.

Councillors considered the issues arising from the report and during discussion, points were raised in the following areas:

- There was a particular focus on the development of pathways for reintegration of pupils into mainstream education. Information was included in the Annual Performance Report and further information was provided at the meeting in respect of children transitioning after Year 11 and opportunities to identify children in earlier year groups for future transition into mainstream education. A key aim was to prepare children for life after education
- Steps being taken to improve environmental impact were noted and how this could link with climate-related work being undertaken by Dorset Council, including work to reduce the carbon footprint across the council's estate
- Areas for improvement flagged during the recent Ofsted inspection were areas that had already been identified by the school and had the full attention of the board and leadership
- The primary aim was to ensure the best outcomes for children attending the school
- In response to a question, the Managing Director provided an overview of work undertaken to support the transition of pupils out of the setting. This began at an early stage and included prioritising high quality careers advice and familiarisation visits to colleges. Work was also undertaken with families within the school, in terms of setting out the pathways and ensuring it was a positive experience for children and families
- Work continued to investigate opportunities to enable wider community use of the school site, which included considerations relating to business rates. A number of options were being looked at, with further investigation required
- The use of some of the buildings as college provision was being considered.

The report was NOTED.

26. **DCoE - Report of the Chair of the Board**

The Chair of the Board introduced the report, which provided an update on the current situation at the Dorset Centre of Excellence ("the Company") and the Coombe House School ("the School"). The report included progress made in relation to governance, leadership, staffing, estate, community use and finance.

The recent Ofsted report had been included with the report as an appendix and the Chair of the Board thanked those involved for their work on this and in particular the curriculum and quality committee.

The focus for the meeting was in respect of the Annual Performance Report, which captured the school's successes over the past 12 months, and it was agreed to move forward to the agenda item.

27. Coombe House Annual Performance Report 2025

The Chair of the Board presented the Coombe House Annual Performance Report 2025. In addition, a number of members of the board attended the meeting to answer questions as required.

Councillors reviewed the annual performance report and discussion was held in the following areas:

- The Cabinet Member for Children's Services, Education and Skills highlighted a number of positive areas within the report which included input from the children and the emphasis on the holistic approach, with children being equipped with skills to move through life
- In response to a question, the Managing Director provided more detail on the key stage 4 options offered at the school and it was noted that the number of courses and options offered had been widened. In order to provide the right amount of challenge, there was a careful balance made when deciding which exams children should be entered for and this included social, emotional and health considerations
- IT and STEM skills were a growing area of the economy and this was being built into courses being made available. Links could be made with work being undertaken at the Dorset Innovation Park
- The school was keen to support education at a wider level and already worked with the heads of other schools in the North Dorset area and was considering how this could be developed further. This could include providing outreach and sharing training and shadowing opportunities. It was noted that plans could be made in alignment with the council as part of a wider strategy and the school were open to options as to how to progress this
- The school was registered to provide education for ages 5 up to 19, although was not operating at full range currently. This was being considered, including opportunities for sixth form provision
- Further information on how attainment was measured, was provided and it was noted that this was being constantly developed
- The Managing Director highlighted that the school had done more this year and had the capacity to do more and was keen to grow beyond the current capacity and offer more support to other schools
- The report would also be included on the agenda for Cabinet in January 2026.

28. Urgent Items

There were no urgent items.

29. Exempt Business

There was no exempt business.

Duration of meeting: 10.00 - 10.35 am

Chairman

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The Shareholder Committee for the Dorset Centre of Excellence (DCOE) Forward Plan February to June 2026 (Publication date – 5 FEBRUARY 2026)

Explanatory Note:

This Forward Plan contains future items to be considered by the Shareholder Committee for the Dorset Centre of Excellence. It is published 28 days before the next meeting of the Committee. The plan includes items for the meeting including key decisions. Each item shows if it is 'open' to the public or to be considered in a private part of the meeting.

Definition of Key Decisions

Key decisions are defined in Dorset Council's Constitution as decisions which are likely to -

- (a) to result in the relevant local authority incurring expenditure which is, or the making of savings which are, significant having regard to the relevant local authority's budget for the service or function to which the decision relates (**Thresholds - £500k**); or
- (b) to be significant in terms of its effects on communities living or working in an area comprising two or more wards or electoral divisions in the area of the relevant local authority."

In determining the meaning of "*significant*" for these purposes the Council will have regard to any guidance issued by the Secretary of State in accordance with section 9Q of the Local Government Act 2000 Act. Officers will consult with lead members to determine significance and sensitivity.

Committee Membership 2025/26

Cllr Nick Ireland – Leader of the Council and Cabinet Member for Climate, Performance and Safeguarding
Cllr Richard Biggs – Deputy Leader of the Council and Cabinet Member for Property & Assets and Economic Growth
Cllr Ryan Hope – Cabinet Member for Customer, Culture and Community Engagement
Cllr Clare Sutton – Cabinet Member for Children's Services, Education & Skills
Cllr Gill Taylor – Cabinet Member for Health and Housing

Subject / Decision	Decision Maker	Date the Decision is Due	Cabinet Member	Officer Contact
March 2026				

Dorset Council Delegated Decisions (if required) Key Decision - No Public Access - Open To note any decisions taken under delegation.	Decision Maker Shareholder Committee for the Dorset Centre of Excellence (DCOE)	Decision Date 9 Mar 2026	Cabinet Member for Children's Services, Education and Skills	<i>Executive Director, People - Children (Paul Dempsey)</i>
Dorset Council Commissioner's Report Key Decision - No Public Access - Part exempt To provide an overview of the current position in relation to delivery by the Dorset Centre of Excellence against the commissioning agreement.	Decision Maker Shareholder Committee for the Dorset Centre of Excellence (DCOE)	Decision Date 9 Mar 2026	Cabinet Member for Children's Services, Education and Skills	<i>Ross Bowell, Head of Service - Health, Education & SEND Commissioning ross.bowell@dorsetcouncil.gov.uk Executive Director, People - Children (Paul Dempsey)</i>
DCoE - Report of the Chair of the Board Key Decision - No Public Access - Part exempt To provide an update of the	Decision Maker Shareholder Committee for the Dorset Centre of Excellence (DCOE)	Decision Date 9 Mar 2026	Cabinet Member for Children's Services, Education and Skills	<i>Chair, Dorset Centre of Excellence Executive Director, People - Children (Paul Dempsey)</i>

Subject / Decision	Decision Maker	Date the Decision is Due	Cabinet Member	Officer Contact
current situation at the Dorset Centre of Excellence and the Coombe House School, including progress made in relation to governance, leadership, staffing, estate, community use and finance.				
June 2026				

Dorset Council Delegated Decisions (if required) Key Decision - No Public Access - Open To note any decisions taken under delegation.	Decision Maker Shareholder Committee for the Dorset Centre of Excellence (DCOE)	Decision Date tbc	Cabinet Member for Children's Services, Education and Skills	<i>Executive Director, People - Children (Paul Dempsey)</i>
Dorset Council Commissioner's Report Key Decision - No Public Access - Part exempt To provide an overview of the current position in relation to delivery by the Dorset Centre of Excellence against the commissioning agreement.	Decision Maker Shareholder Committee for the Dorset Centre of Excellence (DCOE)	Decision Date tbc	Cabinet Member for Children's Services, Education and Skills	<i>Ross Bowell, Head of Service - Health, Education & SEND Commissioning</i> ross.bowell@dorsetcouncil.gov.uk <i>Executive Director, People - Children (Paul Dempsey)</i>

Subject / Decision	Decision Maker	Date the Decision is Due	Cabinet Member	Officer Contact
DCE - Report of the Chair of the Board Key Decision - No Public Access - Part exempt To provide an update of the current situation at the Dorset Centre of Excellence and the Coombe House School, including progress made in relation to governance, leadership, staffing, estate, community use and finance.	Decision Maker Shareholder Committee for the Dorset Centre of Excellence (DCE)	Decision Date tbc	Cabinet Member for Children's Services, Education and Skills	<i>Chair, Dorset Centre of Excellence</i> <i>Executive Director, People - Children</i> <i>(Paul Dempsey)</i>
Review of Terms of Reference Key Decision - No Public Access - Open To note the shareholder committee terms of reference.	Decision Maker Shareholder Committee for the Dorset Centre of Excellence (DCE)	Decision Date tbc	Leader and Cabinet Member for Climate, Performance and Safeguarding	<i>Grace Evans, Head of Legal Services and Deputy Monitoring Officer</i> <i>grace.evans@dorsetcouncil.gov.uk</i>
Annual Reports				

Review of Terms of Reference (June) Key Decision - No Public Access - Open	Decision Maker Shareholder Committee for the Dorset Centre of Excellence (DCE)	Decision Date June	Leader and Cabinet Member for Climate, Performance and Safeguarding	<i>Grace Evans, Head of Legal Services and Deputy Monitoring Officer</i> <i>grace.evans@dorsetcouncil.gov.uk</i>
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Subject / Decision	Decision Maker	Date the Decision is Due	Cabinet Member	Officer Contact
To note the shareholder committee terms of reference.				
Annual Performance Report (December) Key Decision - No Public Access - Open To consider the Coombe House Annual Performance Report.	Decision Maker Shareholder Committee for the Dorset Centre of Excellence (DCOE)	Decision Date December	Cabinet Member for Children's Services, Education and Skills	<i>Chair, Dorset Centre of Excellence</i> <i>Executive Director, People - Children</i> <i>(Paul Dempsey)</i>

Private/Exempt Items for Decision

Each item in the plan above marked as 'private' will refer to one of the following paragraphs.

1. Information relating to any individual.
2. Information which is likely to reveal the identity of an individual.
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information).
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals that the shadow council proposes:-
 - (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or
 - (b) to make an order or direction under any enactment.
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

The Shareholder Committee for the Dorset Centre of Excellence

9 March 2026

Dorset Council Commissioner's Report

For Review and Consultation

Cabinet Member:

Cllr C Sutton, Children's Services, Education & Skills

Local Councillor(s):

Senior Leadership Team:

P Dempsey, Executive Director of People - Children

Report author and job title: Ross Bowell, Head of Service – Health, Education and SEND Commissioning

Email: ross.bowell@dorsetcouncil.gov.uk

Statutory Authority: N/A

Report status: Public (the exemption paragraph is N/A)

Executive summary

1.

- 1.1 This report provides an overview of the current position in relation to delivery by the Dorset Centre of Excellence (DCOE) against the commissioning agreement and an update on the review requested by Shareholders on the longer-term intentions for the Coombe House School (CHS) site.

2. **Recommendation(s)**

- 2.1 Shareholders are asked to note the report.

3. **Reason for the recommendation(s)**

- 3.1 The report is to note as there are no Shareholder decisions required.

4. **The report**

- 3.1 This report provides an overview of the current position in relation to delivery by the DCOE against the commissioning agreement and an update on the report requested by Shareholders on the longer-term intentions for the CHS site.
- 3.2 The Dorset Centre of Excellence Commissioning Group, which includes senior officers from Corporate Development, Place and Children's Services, continues to oversee Council activity in relation to DCOE including taking forward the action from the June 2025 Shareholder Committee for a review of the longer-term intentions for the CHS site.
- 3.3 The review is being undertaken by Atkins Realis and Vail Williams supported by Edgington Architects. Fieldwork and stakeholder engagement will conclude in March with a final report to the June 2026 Shareholder Committee meeting.
- 3.4 At the invitation of the DCOE board, the Head of Service – Health, Education & SEND Commissioning attends the DCOE Board meetings. Regular contract review meetings continue between the Managing Director of DCOE and the Strategic Commissioner for Education, focused on the performance of CHS and on development of service to meet identified and emerging needs, with the next review scheduled for 27 February.
- 3.5 In the last quarter there have been additional visits to observe CHS in operation and to meet with leadership and board members by Dorset Council's Chief Executive, Director of Children's Services and the Corporate Director of Education and Learning.
- 3.6 Recent quarterly commissioner reports have reported positive progress in the performance of Coombe House School as summarised in the Annual Performance report presented to the December Shareholder Committee meeting and as recognised through the recent Good OFSTED report which evidences strong performance as well as the governance to sustain high standards and continue to make further improvements. There is no material change to this assessment to report in this quarter.
- 3.7 As of 12 February, there are 145 children on roll of whom 141 are Dorset Council placements against the current commissioned capacity for Dorset pupils of 152, with 8 further placements in progress. 2 of the 4 non-Dorset pupil were originally Dorset placements who have subsequently moved out of county.

4. **Alternative options considered**

5.1 Not applicable.

5. **Legal considerations**

5.1 There are no specific legal considerations arising from this report.

6. **Financial implications**

7.1 There are no specific financial implications arising from this report.

8. **Natural environment, climate & ecology implications**

8.1 There are no specific natural environment, climate & ecology implications arising from this report.

9. **Well-being and health implications**

9.1 There are no specific wellbeing and health implications arising from this report.

10. **Other implications**

10.1 There are no other implications arising from this report.

11. **Risk implications**

11.1 There are no specific risk implications arising from this report.

12. **Equalities**

12.1 An Equality Impact Assessment is not required.

13. **Appendices**

13.1 N/A

14. **Background papers**

14.1 N/A

15 **Report sign-off**

15.1 This report has been through the internal report clearance process and has been signed off by the Director for Legal and Democratic (Monitoring Officer), the Executive Director for Corporate Development (Section 151 Officer) and the appropriate Portfolio Holder(s)

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Dorset Centre of Excellence Shareholder Committee

9 March 2026

Report from Chair of Board For Review and Consultation

Report Author: Ian Comfort

Title: Director and Chair, Dorset Centre of Excellence Ltd

Report Status: Public

Brief Summary:

This report provides an update on the current situation at the Dorset Centre of Excellence (“the Company”) and the Coombe House School (“the School”). It considers progress made in relation to governance, leadership, staffing, estate, community use and finance.

The Shareholder is asked to note the content of this report and to continue its support for the Company.

Reason for Recommendation:

The Board, in collaboration with colleagues from Dorset Council, continues to make progress towards its objectives. The Board is mindful that the ongoing support of Dorset Council to deliver the next phases of growth required to deliver the business plan through cooperation with the Council is ensuring the viability of the Company.

1. Background

- 1.1 The Company continues to perform well against its business plan, growing the pupil roll of Coombe House School, improving its quality and developing its wider commercial and community offer.

2. Coombe House School

- 2.1 The School continues to successfully grow its pupil roll in partnership with Council commissioners.
- 2.2 Governance continues to be strong, with the recent School Quality Committee focussing on:
 - 2.2.1 The new Teaching, Learning and Assessment Policy, which provides greater clarity and consistency for those wanting to understand curriculum approach.

- 2.2.2 The recent Wiltshire Safeguarding Audit, which was positive and highlighted many areas of strength.
- 2.2.3 The impact of 'Therapeutic Thinking', the new framework for our relational approach to meeting individual pupil needs.
- 2.2.4 New government guidance around the use of mobile phones in schools.
- 2.2.5 New government guidance around the use of 'reasonable force'.
- 2.2.6 Provision for Art, Design and Technology, and ICT / Coding.
- 2.3 There continues to be an aspirational range of externally accredited qualifications, with further examinations sat in this reporting period. Functional Skills and Entry Level qualifications in English and Maths have been gained, marking real progress for many of our pupils. Provision for pupils who find attendance extremely challenging have also been included in the planning for exams, with many of these pupils excelling due to the personalised support they have received.
- 2.4 There have been several 'Meet the Team' events, where parents / carers have been invited to meet members of the Therapy Team, and our Farm Manager, to learn more about what they do and why. Feedback has been extremely positive.
- 2.5 Pupils who are considering their transition to Post-16 education have been supported to visit several local mainstream colleges. This has provided them the opportunity to make an informed choice about whether to stay at Coombe House or return to a maintained setting.
- 2.6 There has been a focussed period of partnership working with the Council's SEND Transport department, where opportunities to drive efficiency and improve communication will help control both quality and cost.
- 2.7 The School's open day, held on 11 December 2025, for parents / carers was a success, with over 100 visitors attending, representing 60 of our pupils.
- 2.8 After a competitive tendering process, a new catering provider started providing school meals in January 2026. The new service has a focus on linking high-quality nutrition and learning / behaviour. Pupils and staff have already noticed improvements in quality and are keen to invest in this important partnership going forward.
- 3. **White Paper**
 - 3.1 The Company is mindful that the new white paper 'Every Child Achieving and Thriving' could have an impact on how it delivers value to the Council and the families of Dorset. It is ready to work collaboratively and help the Council to

deliver on the detailed SEND reforms, both through the delivery of high-quality, low-cost school placements, but also with the rollout of the broader inclusive approach described.

4. Commercial and Community Activities

- 4.1 The Company's community swimming offer continues to be popular and well-supported.
- 4.2 The Company continues to explore options to open more of its leisure facilities to the community, with various business models being explored.
- 4.3 Some of the commercial and community activities, including for leisure, which have been scoped by the Company are being considered within the Council's options appraisal.

5. Business Plan Implementation

- 5.1 The Company is engaging with the Council's external consultant that is leading the options appraisal process that aims to identify the optimal next steps for the Coombe House project.

6. HR

- 6.1 The HR team continue to prioritise recruitment and retention, wellbeing and careful management of HR casework.
- 6.2 A staff survey was completed in November and December 2025, and the results are being used to ensure there are ongoing improvements to staff experiences.
- 6.3 The People and Remuneration Committee continue to provide effective support and challenge, to ensure that patterns are identified, and risks are mitigated.
- 6.4 The Company is aware of the changes to HR legislation and has already taken effective steps to plan for their effective implementation.

7. Financial Implications

- 7.1 As we approach the end of the financial year, the Company is operating ahead of budget and reforecast.
- 7.2 There have been useful conversations with the Council about how the Company can offer optimal value for money in the short, medium and long term.
- 7.3 The Company is progressing its budget writing process for the financial year 2026/27 and has welcomed clarifications and support from the Council.

7.4 The Finance, Audit and Risk Committee continues to offer effective oversight.

8. Natural Environment, Climate & Ecology Implications

8.1 The Company continues to work with Wiltshire Council to maximise the environmental and broader benefit from its (Farming in Protected Landscapes) FIPL grant funding.

8.2 Work to develop the meadows within the grounds, and work to establish a woodland management plan are set to increase the sustainability and biodiversity of our campus.

8.3 Work to increase the efficiency of the biomass and solar panel plant are starting to show pleasing returns, with a lower draw on non-sustainable power sources now being required.

9. Well-being and Health Implications

9.1 The Company continues to prioritise the health and wellbeing of the members of its community and carefully monitors the feedback we receive in this regard.

Other Implications

10.1 No other implications have been identified.

Risk Assessment

11.1 HAVING CONSIDERED: the risks associated with this decision; the level of risk has been identified as:

Current Risk: Medium

Residual Risk: Low

12. Equalities Impact Assessment

12.1 The Board has not conducted an Equalities Impact Assessment for this report.

Appendices

13.1 None

Background Papers

14.1 None